



## **Clare & Gilbert Valleys Council**

### **Workshop Program Monday 9 April 2018**

**4 Gleeson Street Clare**

**Commencing at 7pm**

**Meetings and Workshops of the Clare & Gilbert Valleys Council  
are open for members of the public to attend.**

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#### **Council Workshop Discussion Items:**

- **Draft Budget 2018/19**

**CLARE & GILBERT VALLEYS COUNCIL**

**STATEMENT OF COMPREHENSIVE INCOME  
DRAFT BUDGET 2018/19**

|   | Actuals<br>2015/2016 | Budget 2017/18    |                         | Actuals<br>2017/18 | DRAFT<br>BUDGET<br>2018/19 |
|---|----------------------|-------------------|-------------------------|--------------------|----------------------------|
|   | 30-Jun-17            | Adopted           | Revised to<br>31-Jan-18 | 31-Mar-18          |                            |
|   | \$                   | \$                | \$                      | \$                 | \$                         |
| <b>INCOME</b>   |                      |                   |                         |                    |                            |
| Rates - General   | 10,077,414           | 10,475,000        | 10,475,000              | 10,455,888         | 11,102,620                 |
| Rates - Other   | 2,111,059            | 2,140,345         | 2,140,345               | 2,157,060          | 2,212,517                  |
| Statutory Charges                                       | 309,631              | 225,650           | 230,650                 | 170,048            | 217,400                    |
| User Charges  | 1,334,658            | 733,364           | 720,464                 | 570,668            | 780,326                    |
| Operating Grants and Subsidies                          | 2,788,732            | 6,875,228         | 6,542,930               | 2,373,023          | 1,926,607                  |
| Investment Income                                       | 236,678              | 104,287           | 192,725                 | 128,904            | 175,127                    |
| Reimbursements  | 163,771              | 98,015            | 100,121                 | 105,657            | 70,020                     |
| Other   | 202,694              | 59,260            | 117,565                 | 93,738             | 107,499                    |
| <b>TOTAL INCOME</b>                                     | <b>17,224,636</b>    | <b>20,711,149</b> | <b>20,519,800</b>       | <b>16,054,985</b>  | <b>16,592,116</b>          |
| <b>EXPENSES</b>   |                      |                   |                         |                    |                            |
| Employee Benefits                                       | 3,958,075            | 4,066,543         | 3,996,813               | 2,297,620          | 4,442,894                  |
| Materials, contracts and other<br>expenses              | 8,182,067            | 7,223,038.00      | 7,162,284               | 4,267,433          | 7,152,407                  |
| Depreciation  | 4,971,131            | 4,810,965.00      | 4,810,965               | 3,207,310          | 4,831,051                  |
| Finance Costs   | 539,721              | 470,452.00        | 470,452                 | 244,390            | 398,307                    |
| <b>TOTAL EXPENSES</b>                                   | <b>17,650,993</b>    | <b>16,570,998</b> | <b>16,440,514</b>       | <b>10,016,752</b>  | <b>16,824,659</b>          |
| <b>OPERATING SURPLUS /<br/>(DEFICIT)</b>                | <b>(426,357)</b>     | <b>4,140,151</b>  | <b>4,079,286</b>        | <b>6,038,233</b>   | <b>(232,543)</b>           |
| Net gain (loss) on disposal or<br>revaluation of assets | (697,524)            | (274,000)         | 1,000                   | 145,110            | -176,400                   |
| Amounts specifically for new or<br>upgraded assets      | 40,000               | 9,300,576         | 355,000                 | 275,000            | 32,000                     |
| Physical resources received free<br>of Charge           | 16,755               | -                 | -                       | -                  | -                          |
|   | <b>(640,769)</b>     | <b>9,026,576</b>  | <b>356,000</b>          | <b>420,110</b>     | <b>(144,400)</b>           |
| <b>NET SURPLUS / (DEFICIT)</b>                          | <b>(1,067,126)</b>   | <b>13,166,727</b> | <b>4,435,286</b>        | <b>6,458,343</b>   | <b>(376,943)</b>           |
| transferred to Equity Statement                         |                      |                   |                         |                    |                            |

## CLARE &amp; GILBERT VALLEYS COUNCIL

STATEMENT OF FINANCIAL POSITION  
DRAFT BUDGET 2018/19

|   | Balance as Audited | Budgeted Balance 30 June 2018 |                 | DRAFT BUDGET 2018/19 |
|---|--------------------|-------------------------------|-----------------|----------------------|
|   |                    | As Adopted                    | Balance Revised |                      |
|   |                    | 30-Jun-17                     | 7-Aug-17        |                      |
|   | \$'000             | \$'000                        | \$'000          |                      |
| <b>ASSETS</b>                             |                    |                               |                 |                      |
| <b>Current Assets</b>                     |                    |                               |                 |                      |
| Cash and Cash Equivalents                 | 8,942              | 2,507                         | 5,251           | 3,449                |
| Trade and Other Receivables               | 1,243              | 1,023                         | 1,243           | 1,247                |
| Financial Assets                          | 253                | 257                           | 253             | 253                  |
| Inventories                               | 287                | 209                           | 287             | 287                  |
| Other                                     | 0                  | 0                             | -               | -                    |
| <b>Total Current Assets</b>               | <b>10,725</b>      | <b>3,997</b>                  | <b>7,034</b>    | <b>5,236</b>         |
| <b>Non-current Assets</b>                 |                    |                               |                 |                      |
| Trade and Other Receivables               | 0                  | 0                             | -               | 0                    |
| Investments                               | 291                | 240                           | 244             | 190                  |
| Infrastructure Property Plant & Equipment | 137,284            | 178,986                       | 144,008         | 144,424              |
| Other Non-Current Assets                  | 599                | 152                           | 599             | 599                  |
| <b>Total Non-Current Assets</b>           | <b>138,174</b>     | <b>179,378</b>                | <b>144,851</b>  | <b>145,212</b>       |
| <b>Total Assets</b>                       | <b>148,899</b>     | <b>183,374</b>                | <b>151,885</b>  | <b>150,448</b>       |
| <b>LIABILITIES</b>                        |                    |                               |                 |                      |
| <b>Current Liabilities</b>                |                    |                               |                 |                      |
| Trade and Other Payables                  | 1,051              | 744                           | 1,047           | 1,039                |
| Short Term Borrowings                     | 1,095              | 1,164                         | 1,164           | 1,079                |
| Short Term Provisions                     | 1,356              | 1,164                         | 976             | 1,070                |
| <b>Total Current Liabilities</b>          | <b>3,501</b>       | <b>3,072</b>                  | <b>3,187</b>    | <b>3,188</b>         |
| <b>Non-current Liabilities</b>            |                    |                               |                 |                      |
| Trade and Other Payables                  | 0                  | 0                             | -               | 0                    |
| Long Term Borrowings                      | 5,972              | 4,808                         | 4,808           | 3,729                |
| Long Term Provisions                      | 36                 | 71                            | 61              | 61                   |
| Liability - Equity accounted Council      | 231                | 215                           | 236             | 254                  |
| <b>Total Non-Current Liabilities</b>      | <b>6,240</b>       | <b>5,094</b>                  | <b>5,105</b>    | <b>4,044</b>         |
| <b>Total Liabilities</b>                  | <b>9,741</b>       | <b>8,166</b>                  | <b>8,293</b>    | <b>7,232</b>         |
| <b>NET ASSETS</b>                         | <b>139,158</b>     | <b>175,209</b>                | <b>143,593</b>  | <b>143,216</b>       |
| <b>EQUITY</b>                             |                    |                               |                 |                      |
| Accumulated Surplus                       | 8,732              | 25,871                        | 15,563          | 15,186               |
| Asset Revaluation Reserve                 | 121,832            | 143,651                       | 121,832         | 121,832              |
| Other Reserves                            | 8,594              | 5,687                         | 6,197           | 6,197                |
| <b>TOTAL EQUITY</b>                       | <b>139,158</b>     | <b>175,209</b>                | <b>143,593</b>  | <b>143,216</b>       |

| CLARE & GILBERT VALLEYS COUNCIL                               |                    |                     |                                     |                            |
|---|--------------------|---------------------|-------------------------------------|----------------------------|
| STATEMENT OF CASH FLOWS                                       |                    |                     |                                     |                            |
| DRAFT BUDGET 2018/19  |                    |                     |                                     |                            |
|   |                    | Budget 2017/18      |                                     | DRAFT<br>BUDGET<br>2018/19 |
|   | Actuals<br>2016/17 | Adopted<br>7-Aug-17 | Revised<br>Forecast to<br>31-Jan-18 |                            |
|   | \$'000             | \$'000              | \$'000                              | \$'000                     |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                   |                    |                     |                                     |                            |
| <i>Receipts</i>   |                    |                     |                                     |                            |
| Rates - general and other                                     | 11,907             | 12,615              | 12,615                              | 13,315                     |
| Statutory charges   | 338                | 226                 | 231                                 | 217                        |
| User Charges  | 1,462              | 733                 | 720                                 | 780                        |
| Investment receipts   | 247                | 104                 | 193                                 | 175                        |
| Grants utilised for operating purposes                        | 2,931              | 6,875               | 6,543                               | 1,927                      |
| Reimbursements  | 186                | 98                  | 100                                 | 70                         |
| Other revenues  | 1,096              | 59                  | 118                                 | 107                        |
| <i>Payments</i>   |                    |                     |                                     |                            |
| Employee costs  | (3,639)            | (4,000)             | (4,351)                             | (4,340)                    |
| Materials, contracts and other expenses                       | (9,182)            | (7,223)             | (7,162)                             | (7,135)                    |
| Finance Payments  | (554)              | (470)               | (470)                               | (414)                      |
| <b>Net Cash provided by (or used in) Operating Activities</b> | <b>4,792</b>       | <b>9,017</b>        | <b>8,537</b>                        | <b>4,703</b>               |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                   |                    |                     |                                     |                            |
| <i>Receipts</i>   |                    |                     |                                     |                            |
| Amounts specifically for new or upgraded assets               | 40                 | 9,301               | 335                                 | 32                         |
| Sale of replaced assets                                       | 248                | 189                 | 219                                 | 238                        |
| Sale of surplus assets  | 74                 | -                   | -                                   | -                          |
| Disposal of investment securities                             | -                  | -                   | -                                   | -                          |
| Repayments of loans by community groups                       | 42                 | 47                  | 47                                  | 51                         |
| <i>Payments</i>   |                    |                     |                                     |                            |
| Expenditure on renewal/replacement assets                     | (3,090)            | (12,639)            | (10,229)                            | (4,790)                    |
| Expenditure on new/upgraded assets                            | (2,271)            | (10,162)            | (1,504)                             | (871)                      |
| Net purchase of investment securities                         | -                  | -                   | -                                   | -                          |
| <b>Net Cash provided by (or used in) Investing Activities</b> | <b>(4,957)</b>     | <b>(13,264)</b>     | <b>(11,132)</b>                     | <b>(5,340)</b>             |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                   |                    |                     |                                     |                            |
| <i>Payments</i>   |                    |                     |                                     |                            |
| Repayments of Borrowings                                      | (1,029)            | (1,095)             | (1,095)                             | (1,164)                    |
| <b>Net Cash provided by (or used in) Financing Activities</b> | <b>(1,030)</b>     | <b>(1,095)</b>      | <b>(1,095)</b>                      | <b>(1,165)</b>             |
| <b>NET INCREASE (DECREASE) IN CASH HELD</b>                   | <b>(1,195)</b>     | <b>(5,342)</b>      | <b>(3,691)</b>                      | <b>(1,803)</b>             |
| <b>CASH AT BEGINNING OF REPORTING PERIOD</b>                  | <b>10,138</b>      | <b>7,849</b>        | <b>8,942</b>                        | <b>5,251</b>               |
| <b>CASH AT END OF REPORTING PERIOD</b>                        | <b>8,942</b>       | <b>2,507</b>        | <b>5,251</b>                        | <b>3,448</b>               |

**CLARE & GILBERT VALLEYS COUNCIL**

**UNIFORM PRESENTATION OF FINANCES**

**DRAFT BUDGET 2018/19**

|   |                    | Budget 2017/18 |                                  |                            |
|---|--------------------|----------------|----------------------------------|----------------------------|
|   | Actuals<br>2016/17 | Adopted        | Revised<br>Forecast<br>31-Jan-18 | DRAFT<br>BUDGET<br>2017/18 |
|   | \$'000             | \$'000         | \$'000                           |                            |
| Operating Income  | 17,225             | 20,711         | 20,520                           | 16,592                     |
| Less: Operating Expenses  | 17,651             | 16,571         | 16,441                           | 16,825                     |
|   | <b>(426)</b>       | <b>4,140</b>   | <b>4,079</b>                     | <b>(233)</b>               |
| <b>Less: Net Outlays on Existing Assets</b>                     |                    |                |                                  |                            |
| Capital Expenditure on renewal & replacement of Existing Assets | 3,090              | 12,639         | 10,229                           | 4,790                      |
| Less: Depreciation, Amortisation and Impairment                 | (4,971)            | (4,811)        | (4,811)                          | (4,831)                    |
| Less: Proceeds from Sale of Replaced Assets                     | (248)              | (189)          | (219)                            | (238)                      |
|   | <b>(2,129)</b>     | <b>7,639</b>   | <b>5,199</b>                     | <b>(279)</b>               |
| <b>Less: Net Outlays on new and Upgraded Assets</b>             |                    |                |                                  |                            |
| Capital Expenditure on New and Upgraded Assets                  | 2,271              | 10,162         | 1,504                            | 871                        |
| Less: Amounts received specifically for New and Upgraded Assets | (40)               | (9,301)        | (335)                            | (32)                       |
| Less: Proceeds from Sale of Surplus Assets                      | (74)               | -              | -                                | -                          |
|   | <b>2,157</b>       | <b>861</b>     | <b>1,169</b>                     | <b>839</b>                 |
| <b>Net Lending / (Borrowing) for Year</b>                       | <b>(454)</b>       | <b>(4,360)</b> | <b>(2,289)</b>                   | <b>(793)</b>               |

**CLARE & GILBERT VALLEYS COUNCIL**  
**STATEMENT OF COMPREHENSIVE INCOME - BY FUNCTION**  
**DRAFT BUDGET 2018/19**

| Council Function             | 2016/17     | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|------------------------------|-------------|----------------------|-------------------------|------------------------|----------------------------|
|                              | Actual      | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|                              | \$          | \$                   | \$                      | \$                     |                            |
| <b>BUSINESS UNDERTAKINGS</b> |             |                      |                         |                        |                            |
| <b>Clare Caravan Park</b>    |             |                      |                         |                        |                            |
| Income                       | 251         | 349                  | 349                     | 259                    | 354                        |
| Less:                        |             |                      |                         |                        |                            |
| Employee Costs               | -           | 1                    | 1                       | -                      | -                          |
| Materials, Contracts & Other | 47          | 45                   | 45                      | 31                     | 47                         |
|                              | 47          | 46                   | 46                      | 31                     | 47                         |
| <b>Net</b>                   | <b>204</b>  | <b>302</b>           | <b>302</b>              | <b>227</b>             | <b>307</b>                 |
| <b>Riverton Caravan Park</b> |             |                      |                         |                        |                            |
| Income                       | 92          | 96                   | 96                      | 70                     | 110                        |
| Less:                        |             |                      |                         |                        |                            |
| Employee Costs               | 0           | 0                    | 0                       | 0                      | -                          |
| Materials, Contracts & Other | 82          | 94                   | 94                      | 53                     | 103                        |
|                              | 82          | 94                   | 94                      | 53                     | 103                        |
| <b>Net</b>                   | <b>10</b>   | <b>1</b>             | <b>1</b>                | <b>17</b>              | <b>7</b>                   |
| <b>CWMS Clare</b>            |             |                      |                         |                        |                            |
| Income                       | 914         | 825                  | 825                     | 810                    | 882                        |
| Less:                        |             |                      |                         |                        |                            |
| Employee Costs               | 3           | 50                   | 7                       | 4                      | 22                         |
| Materials, Contracts & Other | 533         | 349                  | 351                     | 176                    | 346                        |
|                              | 536         | 399                  | 358                     | 180                    | 368                        |
| <b>Net</b>                   | <b>379</b>  | <b>426</b>           | <b>467</b>              | <b>631</b>             | <b>514</b>                 |
| <b>CWMS Riverton</b>         |             |                      |                         |                        |                            |
| Income                       | 172         | 176                  | 181                     | 179                    | 175                        |
| Less:                        |             |                      |                         |                        |                            |
| Employee Costs               | 1           | 24                   | 3                       | 4                      | 11                         |
| Materials, Contracts & Other | 113         | 74                   | 75                      | 60                     | 147                        |
|                              | 114         | 99                   | 78                      | 64                     | 159                        |
| <b>Net</b>                   | <b>58</b>   | <b>77</b>            | <b>102</b>              | <b>115</b>             | <b>17</b>                  |
| <b>CWMS Saddleworth</b>      |             |                      |                         |                        |                            |
| Income                       | 97          | 101                  | 101                     | 101                    | 100                        |
| Less:                        |             |                      |                         |                        |                            |
| Employee Costs               | 0           | 24                   | 3                       | 2                      | 11                         |
| Materials, Contracts & Other | 117         | 109                  | 110                     | 44                     | 85                         |
|                              | 117         | 133                  | 113                     | 47                     | 96                         |
| <b>Net</b>                   | <b>(20)</b> | <b>(32)</b>          | <b>(12)</b>             | <b>54</b>              | <b>4</b>                   |

| Council Function                 | 2016/17      | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|----------------------------------|--------------|----------------------|-------------------------|------------------------|----------------------------|
|                                  | Actual       | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|                                  | \$           | \$                   | \$                      | \$                     |                            |
| <b>COMMUNITY SERVICES</b>        |              |                      |                         |                        |                            |
| <b>Public Order &amp; Safety</b> |              |                      |                         |                        |                            |
| Income                           | 12           | 12                   | 12                      | 12                     | 17                         |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | 48           | 53                   | 53                      | 29                     | 87                         |
| Materials, Contracts & Other     | 94           | 76                   | 87                      | 72                     | 85                         |
|                                  | 142          | 129                  | 140                     | 100                    | 172                        |
| <b>Net</b>                       | <b>(130)</b> | <b>(117)</b>         | <b>(128)</b>            | <b>(88)</b>            | <b>(155)</b>               |
| <b>Health Services</b>           |              |                      |                         |                        |                            |
| Income                           | 12           | 12                   | 12                      | 7                      | 12                         |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | -            | -                    | -                       | 0                      | -                          |
| Materials, Contracts & Other     | 17           | 10                   | 10                      | 7                      | 14                         |
|                                  | 17           | 10                   | 10                      | 7                      | 14                         |
| <b>Net</b>                       | <b>(5)</b>   | <b>2</b>             | <b>2</b>                | <b>(1)</b>             | <b>(2)</b>                 |
| <b>Community Support</b>         |              |                      |                         |                        |                            |
| Income                           | 353          | 277                  | 277                     | 187                    | 358                        |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | 171          | 207                  | 207                     | 115                    | 233                        |
| Materials, Contracts & Other     | 745          | 608                  | 608                     | 341                    | 640                        |
|                                  | 916          | 815                  | 815                     | 456                    | 873                        |
| <b>Net</b>                       | <b>(563)</b> | <b>(538)</b>         | <b>(538)</b>            | <b>(269)</b>           | <b>(515)</b>               |
| <b>Community Amenities</b>       |              |                      |                         |                        |                            |
| Income                           | 31           | 33                   | 33                      | 150                    | 38                         |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | 16           | 13                   | 13                      | 17                     | 24                         |
| Materials, Contracts & Other     | 269          | 251                  | 251                     | 168                    | 254                        |
|                                  | 285          | 264                  | 264                     | 185                    | 277                        |
| <b>Net</b>                       | <b>(254)</b> | <b>(231)</b>         | <b>(231)</b>            | <b>(35)</b>            | <b>(239)</b>               |
| <b>CULTURE</b>                   |              |                      |                         |                        |                            |
| <b>Libraries</b>                 |              |                      |                         |                        |                            |
| Income                           | 33           | 32                   | 32                      | 30                     | 32                         |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | 412          | 445                  | 445                     | 273                    | 447                        |
| Materials, Contracts & Other     | 97           | 104                  | 104                     | 58                     | 104                        |
|                                  | 509          | 548                  | 548                     | 331                    | 551                        |
| <b>Net</b>                       | <b>(476)</b> | <b>(516)</b>         | <b>(516)</b>            | <b>(301)</b>           | <b>(519)</b>               |
| <b>Other Cultural Services</b>   |              |                      |                         |                        |                            |
| Income                           | 13           | 0                    | 2                       | 2                      | -                          |
| Less:                            |              |                      |                         |                        |                            |
| Employee Costs                   | 11           | 12                   | 12                      | 5                      | 8                          |
| Materials, Contracts & Other     | 91           | 113                  | 147                     | 46                     | 133                        |
|                                  | 102          | 125                  | 159                     | 51                     | 142                        |
| <b>Net</b>                       | <b>(89)</b>  | <b>(124)</b>         | <b>(157)</b>            | <b>(49)</b>            | <b>(142)</b>               |

| Council Function  | 2016/17      | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|---|--------------|----------------------|-------------------------|------------------------|----------------------------|
|   | Actual       | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|   | \$           | \$                   | \$                      | \$                     |                            |
| <b>ECONOMIC DEVELOPMENT</b>                             |              |                      |                         |                        |                            |
| <b>Tourism</b>  |              |                      |                         |                        |                            |
| Income  | 151          | 31                   | 31                      | 21                     | 32                         |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 24           | 4                    | 4                       | 1                      | 2                          |
| Materials, Contracts & Other                            | 378          | 224                  | 226                     | 160                    | 223                        |
|   | 402          | 228                  | 229                     | 161                    | 226                        |
| <b>Net</b>  | <b>(251)</b> | <b>(197)</b>         | <b>(199)</b>            | <b>(140)</b>           | <b>(194)</b>               |
| <b>Other Economic Development</b>                       |              |                      |                         |                        |                            |
| Income  | 1            | 1                    | 1                       | 1                      | 1                          |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 4            | -                    | -                       | -                      | -                          |
| Materials, Contracts & Other                            | 134          | 128                  | 128                     | 79                     | 130                        |
|   | 139          | 128                  | 128                     | 79                     | 130                        |
| <b>Net</b>  | <b>(138)</b> | <b>(127)</b>         | <b>(127)</b>            | <b>(79)</b>            | <b>(129)</b>               |
| <b>ENVIRONMENT</b>                                      |              |                      |                         |                        |                            |
| <b>Waste Management</b>                                 |              |                      |                         |                        |                            |
| Income  | 766          | 758                  | 758                     | 768                    | 789                        |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 110          | 82                   | 82                      | 53                     | 81                         |
| Materials, Contracts & Other                            | 959          | 898                  | 915                     | 586                    | 888                        |
|   | 1,069        | 980                  | 997                     | 639                    | 969                        |
| <b>Net</b>  | <b>(302)</b> | <b>(222)</b>         | <b>(239)</b>            | <b>129</b>             | <b>(180)</b>               |
| <b>Other Environment</b>                                |              |                      |                         |                        |                            |
| Income  | 421          | 736                  | 532                     | 478                    | 710                        |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 61           | 78                   | 78                      | 57                     | 96                         |
| Materials, Contracts & Other                            | 1,068        | 1,201                | 1,037                   | 561                    | 1,205                      |
|   | 1,128        | 1,279                | 1,115                   | 618                    | 1,301                      |
| <b>Net</b>  | <b>(708)</b> | <b>(543)</b>         | <b>(582)</b>            | <b>(140)</b>           | <b>(591)</b>               |
| <b>RECREATION</b>                                       |              |                      |                         |                        |                            |
| <b>Parks, Gardens, Outdoor Sports Facilities, Other</b> |              |                      |                         |                        |                            |
| Income  | 134          | 102                  | 102                     | 79                     | 80                         |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 75           | 111                  | 111                     | 68                     | 111                        |
| Materials, Contracts & Other                            | 527          | 573                  | 569                     | 350                    | 570                        |
|   | 602          | 684                  | 680                     | 418                    | 681                        |
| <b>Net</b>  | <b>(468)</b> | <b>(582)</b>         | <b>(578)</b>            | <b>(340)</b>           | <b>(601)</b>               |
| <b>Valleys Lifestyle Centre</b>                         |              |                      |                         |                        |                            |
| Income  | 549          | -                    | -                       | 3                      | -                          |
| Less:   |              |                      |                         |                        |                            |
| Employee Costs  | 175          | -                    | -                       | 0                      | 0                          |
| Materials, Contracts & Other                            | 617          | 502                  | 508                     | 306                    | 388                        |
|   | 792          | 502                  | 508                     | 306                    | 388                        |
| <b>Net</b>  | <b>(243)</b> | <b>(502)</b>         | <b>(508)</b>            | <b>(303)</b>           | <b>(388)</b>               |



| Council Function               | 2016/17        | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|--------------------------------|----------------|----------------------|-------------------------|------------------------|----------------------------|
|                                | Actual         | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|                                | \$             | \$                   | \$                      | \$                     |                            |
| <b>Riverton Swimming Pool</b>  |                |                      |                         |                        |                            |
| Income                         | 13             | 13                   | -                       | 4                      | -                          |
| Less:                          |                |                      |                         |                        |                            |
| Employee Costs                 | 3              | 3                    | -                       | 1                      | 1                          |
| Materials, Contracts & Other   | 72             | 62                   | 105                     | 83                     | 94                         |
|                                | 74             | 65                   | 105                     | 83                     | 95                         |
| <b>Net</b>                     | <b>(61)</b>    | <b>(53)</b>          | <b>(105)</b>            | <b>(79)</b>            | <b>(95)</b>                |
| <b>REGULATORY SERVICES</b>     |                |                      |                         |                        |                            |
| Income                         | 213            | 200                  | 200                     | 150                    | 216                        |
| Less:                          |                |                      |                         |                        |                            |
| Employee Costs                 | 568            | 588                  | 588                     | 356                    | 692                        |
| Materials, Contracts & Other   | 194            | 231                  | 211                     | 109                    | 222                        |
|                                | 762            | 819                  | 798                     | 465                    | 914                        |
| <b>Net</b>                     | <b>(550)</b>   | <b>(619)</b>         | <b>(599)</b>            | <b>(315)</b>           | <b>(698)</b>               |
| <b>TRANSPORT</b>               |                |                      |                         |                        |                            |
| <b>Bridges</b>                 |                |                      |                         |                        |                            |
| Income                         | 66             | 281                  | 281                     | 99                     | -                          |
| Less: Operating Expenses       |                |                      |                         |                        |                            |
| Employee Costs                 | 2              | 1                    | 1                       | -                      | 2                          |
| Materials, Contracts & Other   | 42             | 20                   | 20                      | 13                     | 24                         |
|                                | 43             | 21                   | 21                      | 13                     | 26                         |
| <b>Net</b>                     | <b>23</b>      | <b>259</b>           | <b>259</b>              | <b>86</b>              | <b>(26)</b>                |
| <b>Footpaths &amp; Kerbing</b> |                |                      |                         |                        |                            |
| Income                         | 30             | -                    | -                       | 7                      | -                          |
| Less:                          |                |                      |                         |                        |                            |
| Employee Costs                 | 18             | 18                   | 18                      | 10                     | 18                         |
| Materials, Contracts & Other   | 109            | 109                  | 109                     | 53                     | 112                        |
|                                | 126            | 127                  | 127                     | 62                     | 130                        |
| <b>Net</b>                     | <b>(96)</b>    | <b>(127)</b>         | <b>(127)</b>            | <b>(56)</b>            | <b>(130)</b>               |
| <b>Sealed Roads</b>            |                |                      |                         |                        |                            |
| Income                         | 946            | 715                  | 715                     | 323                    | -                          |
| Less:                          |                |                      |                         |                        |                            |
| Employee Costs                 | 59             | 52                   | 52                      | 25                     | 66                         |
| Materials, Contracts & Other   | 267            | 193                  | 193                     | 141                    | 182                        |
|                                | 326            | 245                  | 245                     | 166                    | 248                        |
| <b>Net</b>                     | <b>620</b>     | <b>470</b>           | <b>470</b>              | <b>156</b>             | <b>(248)</b>               |
| <b>Formed Roads</b>            |                |                      |                         |                        |                            |
| Income                         | 231            | 4,466                | 4,337                   | 1,180                  | 190                        |
| Less:                          |                |                      |                         |                        |                            |
| Employee Costs                 | 188            | 277                  | 277                     | 163                    | 287                        |
| Materials, Contracts & Other   | 1,236          | 1,003                | 1,003                   | 689                    | 1,035                      |
|                                | 1,424          | 1,280                | 1,280                   | 851                    | 1,322                      |
| <b>Net</b>                     | <b>(1,193)</b> | <b>3,186</b>         | <b>3,057</b>            | <b>329</b>             | <b>(1,132)</b>             |

| Council Function                       | 2016/17        | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|--|----------------|----------------------|-------------------------|------------------------|----------------------------|
|  | Actual         | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|  | \$             | \$                   | \$                      | \$                     |                            |
| <b>Roads Unformed</b>                  |                |                      |                         |                        |                            |
| Income                                 | 28             | 27                   | 27                      | 29                     | 28                         |
| Less: Operating Expenses               |                |                      |                         |                        |                            |
| Employee Costs                         | -              | -                    | -                       | -                      | -                          |
| Materials, Contracts & Other           | -              | -                    | -                       | -                      | -                          |
|  | -              | -                    | -                       | -                      | -                          |
| <b>Net</b>                             | <b>28</b>      | <b>27</b>            | <b>27</b>               | <b>29</b>              | <b>28</b>                  |
| <b>Traffic Management</b>              |                |                      |                         |                        |                            |
| Income                                 | 1              | -                    | -                       | 0                      | -                          |
| Less:                                  |                |                      |                         |                        |                            |
| Employee Costs                         | 18             | 20                   | 20                      | 14                     | 20                         |
| Materials, Contracts & Other           | 52             | 60                   | 60                      | 47                     | 60                         |
|  | 71             | 80                   | 80                      | 61                     | 80                         |
| <b>Net</b>                             | <b>(70)</b>    | <b>(80)</b>          | <b>(80)</b>             | <b>(60)</b>            | <b>(80)</b>                |
| <b>Plant Hire &amp; Depot Indirect</b> |                |                      |                         |                        |                            |
| Income                                 | 7              | 1                    | 1                       | 12                     | 1                          |
| Less:                                  |                |                      |                         |                        |                            |
| Employee Costs                         | 599            | 742                  | 742                     | 436                    | 822                        |
| Materials, Contracts & Other           | 1,004          | 1,002                | 1,002                   | 562                    | 964                        |
| Depreciation                           | 242            | 281                  | 281                     | 187                    | 309                        |
| Indirect Allocated to Functions        | (1,843)        | (2,030)              | (2,030)                 | (1,323)                | (2,101)                    |
|  | 0              | (6)                  | (6)                     | (138)                  | (6)                        |
| <b>Net</b>                             | <b>6</b>       | <b>6</b>             | <b>6</b>                | <b>150</b>             | <b>7</b>                   |
| <b>ADMINISTRATION</b>                  |                |                      |                         |                        |                            |
| <b>Governance</b>                      |                |                      |                         |                        |                            |
| Income                                 | -              | -                    | -                       | -                      | -                          |
| Less: Operating Expenses               |                |                      |                         |                        |                            |
| Employee Costs                         | 816            | 395                  | 414                     | 191                    | 395                        |
| Materials, Contracts & Other           | 463            | 474                  | 484                     | 352                    | 430                        |
|  | 1,280          | 869                  | 898                     | 543                    | 825                        |
| <b>Net</b>                             | <b>(1,280)</b> | <b>(869)</b>         | <b>(898)</b>            | <b>(543)</b>           | <b>(825)</b>               |
| <b>Support Services</b>                |                |                      |                         |                        |                            |
| Income                                 | 165            | 46                   | 133                     | 120                    | 122                        |
| Less:                                  |                |                      |                         |                        |                            |
| Employee Costs                         | 576            | 866                  | 866                     | 474                    | 1,008                      |
| Materials, Contracts & Other           | 700            | 738                  | 738                     | 444                    | 765                        |
|  | 1,276          | 1,605                | 1,605                   | 918                    | 1,774                      |
| <b>Net</b>                             | <b>(1,110)</b> | <b>(1,558)</b>       | <b>(1,472)</b>          | <b>(798)</b>           | <b>(1,652)</b>             |
| <b>REVENUES</b>                        |                |                      |                         |                        |                            |
| Net General Rates                      | 10,077         | 10,475               | 10,475                  | 10,456                 | 11,103                     |
| Grants Commission                      | 1,418          | 926                  | 926                     | 504                    | 1,221                      |
|  | 11,495         | 11,401               | 11,401                  | 10,959                 | 12,324                     |

| Council Function                | 2016/17        | 2017/18              |                         |                        | 2018/19<br>DRAFT<br>BUDGET |
|---------------------------------|----------------|----------------------|-------------------------|------------------------|----------------------------|
|                                 | Actual         | Budget as<br>Adopted | Revised to<br>31-Jan-18 | Actual to<br>28-Feb-18 |                            |
|                                 | \$             | \$                   | \$                      | \$                     |                            |
| <b>OTHER</b>                    |                |                      |                         |                        |                            |
| Finance Income                  | 27             | 23                   | 83                      | 15                     | 22                         |
| Less: Expenses                  |                |                      |                         |                        |                            |
| Finance Costs                   | 540            | 470                  | 470                     | 244                    | 398                        |
| Depreciation                    | 4,730          | 4,530                | 4,530                   | 3,020                  | 4,522                      |
| Support Services Allocation     | -              | -                    | -                       | -                      | -                          |
| <b>Total Expenses</b>           | <b>5,269</b>   | <b>5,001</b>         | <b>5,001</b>            | <b>3,265</b>           | <b>4,920</b>               |
|                                 |                |                      |                         |                        |                            |
| <b>TOTALS</b>                   |                |                      |                         |                        |                            |
| <b>Income</b>                   |                |                      |                         |                        |                            |
| Net General Rates               | 10,077         | 10,475               | 10,475                  | 10,456                 | 11,103                     |
| Grants Commission               | 1,418          | 926                  | 926                     | 504                    | 1,221                      |
| Income                          | 5,729          | 9,310                | 9,119                   | 5,096                  | 4,268                      |
|                                 | <b>17,225</b>  | <b>20,711</b>        | <b>20,520</b>           | <b>16,055</b>          | <b>16,592</b>              |
| <b>Operating Expenses</b>       |                |                      |                         |                        |                            |
| Employee Costs                  | 3,958          | 4,067                | 3,997                   | 2,298                  | 4,443                      |
| Materials, Contracts & Other    | 10,025         | 9,253                | 9,193                   | 5,591                  | 9,253                      |
| Indirect Allocated to Functions | (1,843)        | (2,030)              | (2,030)                 | (1,323)                | (2,101)                    |
|                                 | 12,140         | 11,290               | 11,159                  | 6,565                  | 11,595                     |
| Finance Costs                   | 540            | 470                  | 470                     | 244                    | 398                        |
| Depreciation                    | 4,971          | 4,811                | 4,811                   | 3,207                  | 4,831                      |
| Full Cost Attribution           | -              | -                    | -                       | -                      | -                          |
|                                 | <b>17,651</b>  | <b>16,571</b>        | <b>16,441</b>           | <b>10,017</b>          | <b>16,825</b>              |
|                                 | <b>(426)</b>   | <b>4,140</b>         | <b>4,079</b>            | <b>6,038</b>           | <b>(233)</b>               |
|                                 | (698)          | (274)                | 1                       | 145                    | (176)                      |
|                                 | 40             | 9,301                | 355                     | 275                    | 32                         |
|                                 | 17             | -                    | -                       | -                      | -                          |
|                                 | <b>(1,067)</b> | <b>13,167</b>        | <b>4,435</b>            | <b>6,458</b>           | <b>(377)</b>               |

## 2018/19 DRAFT BUDGET RANKING - PROJECTS

| WEIGHTING |       |       |       |       |       | TOTAL SCORE |
|-----------|-------|-------|-------|-------|-------|-------------|
| 15.00     | 15.00 | 15.00 | 15.00 | 20.00 | 20.00 | 500         |

|   | Title                                      | Originated by  | Manager Responsible Title      | Nature       | Income         | Capital Expenditure | Operating Expenses | Net Cost 18/19   | Risk Likelihood | Risk Conseq | Benefit | Fund | AMP/LTFP | Align Strategic | Overall Score |
|---|--|----------------|--------------------------------|--------------|----------------|---------------------|--------------------|------------------|-----------------|-------------|---------|------|----------|-----------------|---------------|
| <b>ASSET MANAGEMENT PLAN AND LONG TERM FINANCIAL PLAN ITEMS</b> |  |                |                                |              |                |                     |                    |                  |                 |             |         |      |          |                 |               |
| 1   | Stormwater Capital Program                 | Chris Miller   | Manager Works & Infrastructure | Stormwater   | -              | 305,000             | -                  | 305,000          | 4               | 4           | 5       | 1    | 5        | 5               | 410           |
| 2   | Transport Renewal Program                  | Chris Miller   | Manager Works & Infrastructure | Transport    |                | 3,453,683           | -                  | 3,453,683        | 4               | 3           | 5       | 1    | 5        | 5               | 395           |
| 3   | CWMS Capital Program                       | Chris Miller   | Manager Works & Infrastructure | CWMS         | -              | 440,000             | -                  | 440,000          | 4               | 4           | 3       | 1    | 5        | 5               | 380           |
| 4   | Mintaro Hall - Remediation Works           | Leanne Kunoith | Manager Governance & Community | Building     | 80,000         | 155,000             | -                  | 75,000           | 5               | 3           | 1       | 3    | 5        | 5               | 380           |
| 5   | Library Materials                          | Leanne Kunoith | Manager Governance & Community | Other Assets |                | 35,000              | -                  | 35,000           | 3               | 2           | 5       | 3    | 4        | 5               | 375           |
| 6   | Plant Replacement Programme                | Chris Miller   | Manager Works & Infrastructure | Plant        | 238,000        | 890,000             | -                  | 652,000          | 4               | 2           | 5       | 1    | 4        | 5               | 360           |
| 7   | Support Services - IT and Office Equipment | Leanne Kunoith | Manager Governance & Community | Equipment    |                | 10,000              | -                  | 10,000           | 3               | 2           | 5       | 1    | 4        | 5               | 345           |
| 16  | The Valleys - Equipment                    | Leanne Kunoith | Manager Governance & Community | Other Assets |                | 50,000              | -                  | 50,000           | 4               | 2           | 1       | 1    | 4        | 5               | 300           |
| <b>TOTAL IAMP</b>   |  |                |                                |              | <b>318,000</b> | <b>5,338,683</b>    | <b>-</b>           | <b>5,020,683</b> |                 |             |         |      |          |                 |               |

### OPERATING PROJECTS

|    |                            |                     |                                     |                               |   |   |         |         |   |   |   |   |   |   |     |
|----|----------------------------|---------------------|-------------------------------------|-------------------------------|---|---|---------|---------|---|---|---|---|---|---|-----|
| 9  | IT Officer                 | Helen Macdonald     | CEO                                 | Employee Costs                | - | - | 89,000  | 89,000  | 5 | 4 | 5 | 1 | 0 | 5 | 325 |
| 13 | Finance Officer            | Helen Macdonald     | CEO                                 | Employee Costs                | - | - | 118,841 | 118,841 | 5 | 3 | 5 | 1 | 0 | 5 | 310 |
| 15 | Compliance Officer         | Andrew Christiansen | Manager Development and Environment | Employee Costs                | - | - | 80,588  | 80,588  | 5 | 3 | 5 | 1 | 0 | 5 | 310 |
| 14 | Graduate Town Planner      | Andrew Christiansen | Manager Development and Environment | Employee Costs                | - | - | 37,035  | 37,035  | 5 | 3 | 5 | 1 | 0 | 5 | 310 |
| 18 | Neagles Rock Trail scoping | Bush for Life Team  | Manager Governance & Community      | Materials, Contractors, Other |   |   | 10,000  | 10,000  | 4 | 4 | 1 | 3 | 0 | 5 | 280 |

## 2018/19 DRAFT BUDGET RANKING - PROJECTS

| WEIGHTING |       |       |       |       |       | TOTAL SCORE |
|-----------|-------|-------|-------|-------|-------|-------------|
| 15.00     | 15.00 | 15.00 | 15.00 | 20.00 | 20.00 | 500         |

|              | Title                                     | Originated by       | Manager Responsible Title           | Nature                        | Income | Capital Expenditure | Operating Expenses | Net Cost 18/19 | Risk Likelihood | Risk Conseq | Benefit | Fund | AMP/LTFP | Align Strategic | Overall Score |
|--------------|---|---------------------|-------------------------------------|-------------------------------|--------|---------------------|--------------------|----------------|-----------------|-------------|---------|------|----------|-----------------|---------------|
| 25           | Renewing our Built Heritage Grant Program | Andrew Christiansen | Manager Development and Environment | Materials, Contractors, Other | -      | -                   | 26,000             | 26,000         | 0               | 0           | 5       | 1    | 0        | 5               | 190           |
| <b>TOTAL</b> |   |                     |                                     |                               | -      | -                   | <b>361,464</b>     | <b>361,464</b> |                 |             |         |      |          |                 |               |

### CAPITAL PROJECTS

|              |   |                     |                                     |                   |               |                |              |                |   |   |   |   |   |   |     |
|--------------|---|---------------------|-------------------------------------|-------------------|---------------|----------------|--------------|----------------|---|---|---|---|---|---|-----|
| 8            | Transfer Station (Benny's Hill) Perimeter Fencing       | Gary Easthope       | Manager Works & Infrastructure      | Structure         | -             | 35,000         | -            | 35,000         | 5 | 5 | 5 | 1 | 0 | 5 | 340 |
| 10           | Lennon St Depot Roller Door Replacement                 | Gary Easthope       | Manager Works & Infrastructure      | Building          | -             | 20,000         | -            | 20,000         | 4 | 4 | 5 | 1 | 0 | 5 | 310 |
| 11           | Tarlee Sand Shed  | Elected Council     | Manager Governance & Community      | Building          | 32,000        | 45,700         | -            | 13,700         | 4 | 4 | 3 | 3 | 0 | 5 | 310 |
| 12           | Clare Dog Pound   | Boyd Kench          | Manager Development and Environment | Building          | -             | 20,000         | -            | 20,000         | 4 | 4 | 5 | 1 | 0 | 5 | 310 |
| 17           | Playground Renewal Programme                            | Chris Miller        | Manager Works & Infrastructure      | Structure         | -             | 62,000         | -            | 62,000         | 4 | 4 | 3 | 1 | 0 | 5 | 280 |
| 19           | Clare Town Hall Stone Replacement and Repointing        | Gary Easthope       | Manager Works & Infrastructure      | Building          | -             | 12,000         | -            | 12,000         | 5 | 3 | 1 | 1 | 0 | 5 | 250 |
| 20           | Clare Art House - Stage 2 Disability Access             | Gary Easthope       | Manager Governance & Community      | Building          | -             | 35,000         | -            | 35,000         | 5 | 3 | 1 | 1 | 0 | 5 | 250 |
| 22           | Moorehouse Lane - (Riverton)                            | Steve Watson        | Manager Works & Infrastructure      | Transport         |               | 102,306        | -            | 102,306        | 4 | 3 | 1 | 1 | 0 | 5 | 235 |
| 23           | Auburn Caravan Park Kiosk Ceiling                       | Gary Easthope       | Manager Works & Infrastructure      | Building          | -             | 20,000         | -            | 20,000         | 3 | 4 | 1 | 1 | 0 | 5 | 235 |
| 26           | Auburn Rec park Capital Works                           | Leanne Kunoith      | Manager Governance & Community      | Structure         |               | 6,000          |              | 6,000          | 0 | 0 | 1 | 5 | 0 | 5 | 190 |
| 27           | Riverton Recreation Ground Capital Works                | Leanne Kunoith      | Manager Governance & Community      | Structure         |               | 2,500          |              | 2,500          | 0 | 0 | 1 | 5 | 0 | 5 | 190 |
| 29           | Colours of Clare - Main Street Streetscape Improvements | Andrew Christiansen | Manager Development and Environment | Land Improvements | -             | 50,000         | 1,000        | 51,000         | 0 | 0 | 3 | 1 | 0 | 5 | 160 |
| 28           | Saddleworth Cemetery Shelter                            | Gary Easthope       | Manager Works & Infrastructure      | Structure         | 2,500         | 7,500          | -            | 5,000          | 0 | 0 | 1 | 3 | 0 | 5 | 160 |
| <b>TOTAL</b> |   |                     |                                     |                   | <b>34,500</b> | <b>418,006</b> | <b>1,000</b> | <b>384,506</b> |   |   |   |   |   |   |     |

## 2018/19 DRAFT BUDGET RANKING - PROJECTS

| WEIGHTING |       |       |       |       |       | TOTAL SCORE |
|-----------|-------|-------|-------|-------|-------|-------------|
| 15.00     | 15.00 | 15.00 | 15.00 | 20.00 | 20.00 | 500         |

|                             | Title                                | Originated by      | Manager Responsible Title      | Nature            | Income | Capital Expenditure | Operating Expenses | Net Cost 18/19 | Risk Likelihood | Risk Conseq | Benefit | Fund | AMP/LTFP | Align Strategic | Overall Score |
|-----------------------------|--------------------------------------|--------------------|--------------------------------|-------------------|--------|---------------------|--------------------|----------------|-----------------|-------------|---------|------|----------|-----------------|---------------|
| <b>PROJECTS NOT INLCUED</b> |                                      |                    |                                |                   |        |                     |                    |                |                 |             |         |      |          |                 |               |
| 18                          | Neagles Rock Trail development       | Bush for Life Team | Manager Governance & Community | Land Improvements | 50,000 | 118,425             | -                  | 68,425         | 4               | 4           | 1       | 3    | 0        | 5               | 280           |
| 21                          | Visitor Information Centre Extension | CV Hutt            | Manager Governance & Community | Building          | 23,000 | 250,000             |                    | 227,000        | 0               | 0           | 5       | 5    | 0        | 5               | 250           |
| 24                          | Trainees                             | Helen Perry        | Manager Governance & Community | Employee Costs    | 29,450 |                     | 58,900             | 29,450         | 0               | 0           | 5       | 3    | 0        | 5               | 220           |